



**LAPORAN KEUANGAN KONSOLIDASIAN
YAYASAN POS KEADILAN PEDULI UMMAT “HUMAN INITIATIVE”
PER 31 DESEMBER 2025 DAN 2024 (Disajikan kembali) SERTA
UNTUK TAHUN-TAHUN YANG BERAKHIR 31 DESEMBER 2025 DAN 2024**

***CONSOLIDATED FINANCIAL STATEMENTS OF
CENTER FOR HUMAN RELIEF AND JUSTICE “HUMAN INITIATIVE”
AS OF DECEMBER 31, 2025 AND 2024 (Restated)
AND FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024***

DAFTAR ISI

Halaman/ Pages

TABLE OF CONTENT**Laporan Auditor Independen*****Independent Auditor's Report*****Surat Pernyataan Manajemen*****Management Representative Letter*****Laporan Keuangan Konsolidasian*****Consolidated Financial Statements***

Laporan Posisi Keuangan Konsolidasian

Consolidated Statements of Financial Position

Per 31 Desember 2025 dan 2024

1

As of December 31, 2025 and 2024

Laporan Penghasilan Komprehensif Konsolidasian

Consolidated Statements of Comprehensive Income

Untuk Tahun-tahun Yang Berakhir

For the Years Ended

31 Desember 2025 dan 2024

2

December 31, 2025 and 2024

Perubahan Aset Neto Konsolidasian

Consolidated Statement of Changes In Net Assets

Untuk Tahun-tahun Yang Berakhir

For the Years Ended

31 Desember 2025 dan 2024

3

December 31, 2025 and 2024

Laporan Arus Kas Konsolidasian

Consolidated Statements of Cash Flows

Untuk Tahun-tahun Yang Berakhir

For the Years Ended

31 Desember 2025 dan 2024

4

December 31, 2025 and 2024

Catatan atas Laporan Keuangan Konsolidasian

Notes to the Consolidated Financial Statements

Per 31 Desember 2025 dan 2024 serta

As of December 31, 2025 and 2024 and

Untuk Tahun-tahun Yang Berakhir

For the Years Ended

31 Desember 2025 dan 2024

5-23

December 31, 2025 and 2024

Lampiran

Attachment

Laporan Keuangan Entitas Induk

25-28

Financial Statements of the Parent Company

No. 00080/2.0883/AU.1/11/0834-7/1/IV/2026

LAPORAN AUDITOR INDEPENDEN

Dewan Pembina, Dewan Pengawas,
Dewan Pengurus, dan Dewan Direksi
Yayasan Pos Keadilan Peduli Umat
"HUMAN INITIATIVE"

Opini

Kami telah mengaudit laporan keuangan konsolidasian **Yayasan Pos Keadilan Peduli Umat "HUMAN INITIATIVE"** dan Entitas Anaknya ("Grup"), yang terdiri dari laporan posisi keuangan konsolidasian tanggal 31 Desember 2025 dan 2024, serta laporan penghasilan komprehensif konsolidasian, laporan perubahan aset neto konsolidasian, dan laporan arus kas konsolidasian untuk tahun-tahun yang berakhir pada tanggal-tanggal tersebut, serta catatan atas laporan keuangan konsolidasian termasuk ikhtisar kebijakan akuntansi material.

Menurut opini kami, laporan keuangan konsolidasian terlampir menyajikan secara wajar, dalam semua hal yang material, posisi keuangan konsolidasian Grup tanggal 31 Desember 2025 dan 2024, serta kinerja keuangan konsolidasian, dan arus kas konsolidasiannya untuk tahun-tahun yang berakhir pada tanggal-tanggal tersebut, sesuai dengan Standar Akuntansi Keuangan di Indonesia.

Basis Opini

Kami melaksanakan audit kami berdasarkan Standar Audit yang ditetapkan oleh Institut Akuntan Publik Indonesia. Tanggung jawab kami menurut standar tersebut diuraikan lebih lanjut dalam paragraf Tanggung Jawab Auditor terhadap Audit atas Laporan Keuangan pada laporan kami. Kami independen terhadap Grup berdasarkan ketentuan etika yang relevan dalam audit kami atas laporan keuangan di Indonesia, dan kami telah memenuhi tanggung jawab etika lainnya berdasarkan ketentuan tersebut. Kami yakin bahwa bukti audit yang telah kami peroleh adalah cukup dan tepat untuk menyediakan suatu basis bagi opini audit kami.

INDEPENDENT AUDITOR'S REPORT

*Board of Counselors, Board of Oversight,
Board of Trustees, and Board of Directors
Center for Human Relief and Justice
"HUMAN INITIATIVE"*

Opinion

*We have audited the consolidated financial statements of **Yayasan Pos Keadilan Peduli Umat "HUMAN INITIATIVE"** and Subsidiaries ("the group") which comprise of the consolidated financial position as at December 31, 2025 and 2024, and the consolidated statement comprehensive income, consolidated statement in changes in net assets, and consolidated cash flows for the years then ended, and notes to financial statements include a summary of material accounting policies.*

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of Group and subsidiaries at December 31, 2025 and 2024, and its financial performance, and its cash flows for the years then ended in accordance with Indonesian Financial Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with auditing standards established by the Indonesian Institute of Certified Public Accountants. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements on our report. We independent with Group based on the ethical requirements that are relevant to our audit of the financial statements in Indonesia, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Tanggung Jawab Manajemen dan Pihak yang Bertanggung Jawab atas Tata Kelola terhadap Laporan Keuangan

Manajemen bertanggung jawab atas penyusunan dan penyajian wajar laporan keuangan tersebut sesuai dengan Standar Akuntansi Keuangan di Indonesia, dan atas pengendalian internal yang dianggap perlu oleh manajemen untuk memungkinkan penyusunan laporan keuangan yang bebas dari kesalahan penyajian material, baik yang disebabkan oleh kecurangan maupun kesalahan.

Dalam penyusunan laporan keuangan, manajemen bertanggung jawab untuk menilai kemampuan Grup dalam mempertahankan kelangsungan usahanya, mengungkapkan, sesuai dengan kondisinya, hal-hal yang berkaitan dengan kelangsungan usaha, dan menggunakan basis akuntansi kelangsungan usaha, kecuali manajemen memiliki intensi untuk melikuidasi Grup atau menghentikan operasi, atau tidak memiliki alternatif yang realistis selain melaksanakannya.

Pihak yang bertanggung jawab atas tata kelola bertanggung jawab untuk mengawasi proses pelaporan keuangan Grup.

Tanggung Jawab Auditor terhadap Audit atas Laporan Keuangan

Tujuan kami adalah untuk memperoleh keyakinan memadai tentang apakah laporan keuangan secara keseluruhan bebas dari kesalahan penyajian material, baik yang disebabkan oleh kecurangan maupun kesalahan, dan untuk menerbitkan laporan auditor yang mencakup opini kami. Keyakinan memadai merupakan suatu tingkat keyakinan tinggi, namun bukan merupakan suatu jaminan bahwa audit yang dilaksanakan berdasarkan Standar Audit akan selalu mendeteksi kesalahan penyajian material ketika hal tersebut ada. Kesalahan penyajian dapat disebabkan oleh kecurangan maupun kesalahan dan dianggap material jika, baik secara individual maupun secara agregat, dapat diekspektasikan secara wajar akan memengaruhi keputusan ekonomi yang diambil oleh pengguna berdasarkan laporan keuangan tersebut.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Indonesian Financial Accounting Standard, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with Governance's are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Sebagai bagian dari suatu audit berdasarkan Standar Audit, kami menerapkan pertimbangan profesional dan mempertahankan skeptisisme profesional selama audit. Kami juga:

- Mengidentifikasi dan menilai risiko kesalahan penyajian material dalam laporan keuangan, baik yang disebabkan oleh kecurangan maupun kesalahan, mendesain dan melaksanakan prosedur audit yang responsif terhadap risiko tersebut, serta memperoleh bukti audit yang cukup dan tepat untuk menyediakan basis bagi opini kami. Risiko tidak terdeteksinya kesalahan penyajian material yang disebabkan oleh kecurangan lebih tinggi dari yang disebabkan oleh kesalahan, karena kecurangan dapat melibatkan kolusi, pemalsuan, penghilangan secara sengaja, pernyataan salah, atau pengabaian pengendalian internal.
- Memperoleh suatu pemahaman tentang pengendalian internal yang relevan dengan audit untuk mendesain prosedur audit yang tepat sesuai dengan kondisinya, tetapi bukan untuk tujuan menyatakan opini atas keefektifitasan pengendalian internal Grup.
- Mengevaluasi ketepatan kebijakan akuntansi yang digunakan serta kewajaran estimasi akuntansi dan pengungkapan terkait yang dibuat oleh manajemen.
- Menyimpulkan ketepatan penggunaan basis akuntansi kelangsungan usaha oleh manajemen dan, berdasarkan bukti audit yang diperoleh, apakah terdapat suatu ketidakpastian material yang terkait dengan peristiwa atau kondisi yang dapat menyebabkan keraguan signifikan atas kemampuan Grup untuk mempertahankan kelangsungan usahanya. Ketika kami menyimpulkan bahwa terdapat suatu ketidakpastian material, kami diharuskan untuk menarik perhatian dalam laporan auditor kami ke pengungkapan terkait dalam laporan keuangan atau, jika pengungkapan tersebut tidak memadai, harus menentukan apakah perlu untuk memodifikasi opini kami. Kesimpulan kami didasarkan pada bukti audit yang diperoleh hingga tanggal laporan auditor kami. Namun, peristiwa atau kondisi masa depan dapat menyebabkan Grup tidak dapat mempertahankan kelangsungan usaha.

As part of an audit in accordance with Auditing Standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- *Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.*
- *Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.*
- *Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.*
- *Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.*

- Mengevaluasi penyajian, struktur, dan isi laporan keuangan secara keseluruhan, termasuk pengungkapannya, dan apakah laporan keuangan mencerminkan transaksi dan peristiwa yang mendasarinya dengan suatu cara yang mencapai penyajian wajar.
- Memperoleh bukti audit yang cukup dan tepat terkait informasi keuangan entitas atau aktivitas bisnis dalam Grup untuk menyatakan opini atas laporan keuangan konsolidasian. Kami bertanggung jawab atas arahan, supervisi, dan pelaksanaan audit Grup. Kami tetap bertanggung jawab sepenuhnya atas opini audit kami.
- *Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.*
- *Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.*

Kami mengomunikasikan kepada pihak yang bertanggung jawab atas tata kelola mengenai, antara lain, ruang lingkup dan saat yang direncanakan atas audit, serta temuan audit signifikan, termasuk setiap defisiensi signifikan dalam pengendalian internal yang teridentifikasi oleh kami selama audit.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

AHMAD RAHARJO UTOMO
REGISTERED PUBLIC ACCOUNTANTS



Ahmad Toha, CPA
NRAP/License: AP.0834



24 April 2026 / April 24, 2026



**SURAT PERNYATAAN MANAJEMEN/ MANAGEMENT STATEMENT LETTER REGARDING
YAYASAN POS KEADILAN PEDULI UMMAT HUMAN INITIATIVE**

NO. 068-Ext/HI/BOD-01/IV/2026

**SURAT PERNYATAAN DIREKSI
TENTANG
TANGGUNG JAWAB LAPORAN KEUANGAN
YAYASAN POS KEADILAN PEDULI UMMAT
HUMAN INITIATIVE
UNTUK TAHUN-TAHUN YANG BERAKHIR
31 DESEMBER 2025 DAN 2024**

**MANAGEMENT STATEMENT LETTER
REGARDING
THE RESPONSIBILITY FOR THE FINANCIAL
STATEMENTS OF CENTER FOR HUMAN RELIEF AND
JUSTICE HUMAN INITIATIVE
FOR THE YEARS ENDED
DECEMBER 31, 2025 AND 2024**

Kami yang bertanda tangan dibawah ini:

1. Nama : Tomy Hendrajati
Jabatan : Presiden
2. Nama : Andjar Radite
Jabatan : Direktur Sumber Daya & Sosial
Enterprise

Bertindak untuk dan atas nama Yayasan Pos Keadilan Peduli Ummat Human Initiative menyatakan bahwa:

1. Kami bertanggung jawab atas penyusunan dan penyajian laporan keuangan konsolidasian Yayasan Pos Keadilan Peduli Ummat Human Initiative.
2. Laporan keuangan konsolidasian Yayasan Pos Keadilan Peduli Ummat Human Initiative telah di susun dan di sajikan sesuai dengan Standar Akuntansi Keuangan yang berlaku di Indonesia.
3. Semua informasi dalam laporan keuangan konsolidasian Yayasan Pos Keadilan Peduli Ummat Human Initiative telah dimuat secara lengkap dan benar.
4. Laporan keuangan konsolidasian Yayasan Pos Keadilan Peduli Ummat Human Initiative tidak mengandung informasi atau fakta material yang tidak benar, dan tidak menghilangkan informasi atau fakta material.
5. Kami bertanggung jawab atas sistem pengendalian intern Yayasan Pos Keadilan Peduli Ummat Human Initiative.

Demikian pernyataan ini dibuat dengan sebenarnya.

We the undersigned below:

1. Name : Tomy Hendrajati
Title : President
2. Name : Andjar Radite
Title : VP Resources & Social Enterprise

Act for and on behalf of Center for Human Relief and Justice Human Initiative declare that:

1. *We are responsible for the preparation and presentation of consolidated financial statements of Center for Human Relief and Justice Human Initiative.*
2. *The consolidated financial statements of Center for Human Relief and Justice Human Initiative have been prepared and presented in accordance with Indonesian Financial Accounting Standards.*
3. *All information in the consolidated financial statements of Center for Human Relief and Justice Human Initiative has been disclosed in a complete and truthful manner.*
4. *The consolidated financial statements of Center for Human Relief and Justice Human Initiative do not contain any incorrect information or material facts, nor do they omit information or material facts.*
5. *We are responsible for the Center for Human Relief and Justice Human Initiative 's internal control system.*

We certify the accuracy of this statement.

Jakarta, 24 April 2026/April 24, 2026

Yayasan Pos Keadilan Peduli Ummat Human Initiative



Tomy Hendrajati
Presiden/President



Andjar Radite
Direktur Sumber Daya & SE/VP Resources & SE

LAPORAN KEUANGAN KONSOLIDASIAN
CONSOLIDATED FINANCIAL STATEMENTS

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN POSISI KEUANGAN KONSOLIDASIAN
Per 31 Desember 2025 dan 2024 (Disajikan kembali)
Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
As of Desember 31, 2025 and 2024 (Restated)
Expressed in Rupiah

KETERANGAN	2025	Catatan/ Notes	2024 (Restated)	DETAILS
ASET				ASSETS
ASET LANCAR				CURRENT ASSETS
Kas dan Setara Kas	21,924,978,710	2j,4	18,607,056,514	Cash and Cash Equivalents
Piutang	1,105,648,411	2c,5	376,449,331	Accounts Receivable
Beban Dibayar Di Muka	6,313,051,031	6	9,246,927,502	Prepaid Expenses
Persediaan	118,847,040	7	103,796,000	Inventories
Jumlah Aset Lancar	29,462,525,192		28,334,229,346	Total Current Assets
ASET TIDAK LANCAR				NON- CURRENT ASSETS
Aset Tetap	8,077,525,357	2e, 8	6,936,617,855	Fixed Assets
Aset Kelolaan	3,523,456,063	2f,9	3,420,018,598	Managed Assets
Aset Wakaf	4,193,305,000	2g,10	4,193,305,000	Waqf Assets
Aset Hak Guna	1,495,903,395	2h,12	1,954,666,764	Right of Use Assets
Aset Biologis	1,773,262,043	2m,11	-	Biological Assets
Investasi Jangka Panjang	335,061,149	2l,14	429,317,088	Long Term Investment
Aset Tidak Lancar dalam Penyelesaian	534,241,666	13	-	Construction in Progress
Aset Tidak Lancar Lainnya	1,312,129,956	15	-	Other Non Current Assets
Jumlah Aset Tidak Lancar	21,244,884,628		16,933,925,305	Total Non Current Assets
JUMLAH ASET	50,707,409,820		45,268,154,651	TOTAL ASSETS
LIABILITAS DAN ASET NETO				LIABILITIES AND NET ASSETS
LIABILITAS				LIABILITIES
LIABILITAS JANGKA PENDEK				CURRENT LIABILITIES
Liabilitas Usaha	633,045,036	2p,16	-	Accounts Payable
Beban Yang Masih Harus Dibayar	441,783,147	2q,17	2,804,768	Accrued Expenses
Titipan Dana Qurban	278,259,641	18	519,493,265	Qurban Fund Deposit
Titipan Dana Program	25,556,238	19	1,290,439	Program Fund Deposit
Titipan Dana Wakaf	1,007,843,979	22	767,803,049	Waqf Fund Deposit
Liabilitas Pajak	40,241,208	2r,20	8,214,313	Tax Payable
Jumlah Liabilities Jangka Pendek	2,426,729,249		1,299,605,834	Total Current Liabilities
LIABILITAS JANGKA PANJANG				NON-CURRENT LIABILITIES
Liabilitas Pihak Ketiga	4,982,830,996	2s,21	-	Third Party Liability
Titipan Dana Wakaf	4,193,305,000	22	4,193,305,000	Waqf Fund Deposit
Liabilitas Sewa	1,349,429,624	11	1,400,427,159	Lease Liability
Liabilitas Imbalan Kerja	3,224,006,050	2i,23	3,249,311,220	Post Employment Benefits Liability
Jumlah Liabilities Jangka Panjang	13,749,571,670		8,843,043,379	Total Non-Current Liabilities
JUMLAH LIABILITAS	16,176,300,919		10,142,649,213	TOTAL LIABILITIES
ASET NETO				NET ASSETS
Aset Neto Tanpa Pembatasan				Without Restrictions Net Assets
Dana Donasi Umum	6,210,018,380		8,725,543,310	General Donation Fund
Dana Pengelola	6,145,959,033		6,910,541,201	Management Fund
Kepentingan Non Pengendali	47,791,754		11,325,985	Non-Controlling Interest
Jumlah Aset Neto Tanpa Pembatasan	12,403,769,167		15,647,410,496	Total Without Restrictions Net Assets
Aset Neto Dengan Pembatasan				With Restrictions Net Assets
Dana Kemanusiaan	8,585,459,754		3,328,791,565	Humanity Fund
Dana Sosial Institusional	12,813,065,213		15,403,333,362	Social Institutional Fund
Dana Qurban	-		0	Qurban Fund
Dana Fasilitas Umum	728,814,768		745,970,015	Public Facilities Fund
Jumlah Aset Neto Dengan Pembatasan	22,127,339,735		19,478,094,942	Total With Restrictions Net Assets
JUMLAH ASET NETO	34,531,108,902		35,125,505,439	TOTAL NET ASSETS
JUMLAH LIABILITAS DAN ASET NETO	50,707,409,821		45,268,154,652	TOTAL LIABILITIES AND NET ASSETS

Catatan atas laporan keuangan merupakan bagian yang tak terpisahkan dari laporan keuangan
The accompanying notes form an integral part of these financial statements

YAYASAN POS KEADILAN PEDULI UMMAT "HUMAN INITIATIVE"
LAPORAN PENGHASILAN KOMPREHENSIF KONSOLIDASIAN
Untuk Tahun-tahun yang Berakhir
Per 31 Desember 2025 dan 2024 (Disajikan kembali)
Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
CONSOLIDATED STATEMENT OF COMPREHENSIF INCOME
For the Years Ended
As of Desember 31, 2025 and 2024 (Restated)
Expressed in Rupiah

KETERANGAN	2025	Catatan/ Notes	2024 (Restated)	DETAILS
Tanpa Pembatasan dari Pemberi Sumber Daya				Without Restrictions Net Assets
Penerimaan dan Pendapatan				Incoming Resources and Revenue
Donasi Umum	4,886,605,006	25a	4,630,071,496	General Donation
Penerimaan Usaha	4,945,420,411	25b	927,360,986	Operating Revenue
Pendapatan (Beban) Lain-lain	2,498,750,239		-	Other Revenue (Expense)
Bagi Hasil Investasi	21,625,000	25c	94,255,939	Profit Sharing from Investment
Bagi Hasil Bank Syariah	554,942,710	25d	15,554,452	Profit Sharing from Syariah Bank
Jumlah Penerimaan	12,907,343,365		5,667,242,872	Total Incoming Resources
Aset Neto Yang Dibebaskan Dari Pembatasan	23,385,823,113		22,508,433,976	Restricted Net Asset was expired
Penyaluran dan Beban				Expenses
Program Kemanusiaan	5,686,021,461	26a	1,915,934,739	Humanity Program
Alokasi Pemanfaatan Aset Kelolaan	550,807,441	26a	567,064,186	Allocation of utilization of Managed Asset
Harga Pokok Penjualan	2,158,139,613		-	Cost of Goods Sold
Beban Operasional Usaha	3,847,987,032	26b	541,650,306	Direct Operating Expenses
Beban Sosialisasi Publik	6,230,260,558	26b	4,534,522,915	Public Socialization Expenses
Beban Pegawai	10,708,460,810	26b	10,279,918,945	Employee Expenses
Beban Umum dan Administrasi	8,455,740,872	26b	9,533,228,795	General and Administration Expenses
Beban Penyusutan Aset Tetap	698,427,306	26b	608,450,484	Fix Assets Depreciation Expenses
Jumlah Penyaluran	38,335,845,093		27,980,770,370	Total Expenditure
Surplus (Defisit)	(2,042,678,615)		194,906,478	Surplus (Deficit)
Dengan Pembatasan dari Pemberi Sumber Daya				With Restrictions Net Assets
Penerimaan				Incoming Resources
Donasi Kemanusiaan	33,492,491,324	25e	26,318,447,005	Humanity Donation
Donasi Sosial Institusional	141,506,145,113	25f	138,562,172,974	Institutional Social Donation
Donasi Qurban	30,166,090,167	25g	31,560,800,560	Qurban Donation
Dana Fasilitas Umum	38,629,223	25h	108,024,187	Public Facilities Fund
Jumlah Penerimaan	205,203,355,827		196,549,444,726	Total Incoming Resources
Penyaluran				Resources Expended
Program Kemanusiaan	24,854,920,453	26c	26,799,043,158	Humanity Program
Program Sosial Institusional	127,111,931,848	26d	117,868,254,553	Institutional Social Program
Program Qurban	27,149,481,150	26e	28,530,254,616	Qurban Program
Program Fasilitas Umum	55,784,471	26f	51,088,584	Public Facilities Program
Jumlah Penyaluran	179,172,117,922		173,248,640,911	Total Resources Expended
Aset Neto Yang Dibebaskan Dari Pembatasan	(23,385,823,113)		(22,508,433,976)	Restricted Net Asset was expired
Surplus (Defisit)	2,645,414,792		792,369,839	Surplus (Deficit)
PENGHASILAN KOMPREHENSIF LAIN	-		-	Total Surplus (Deficit)
TOTAL PENGHASILAN KOMPREHENSIF	602,736,177		987,276,318	Total Net Assets at End of The Year

Catatan atas laporan keuangan merupakan bagian yang tak terpisahkan dari laporan keuangan
The accompanying notes form an integral part of these financial statements

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN PERUBAHAN ASET NETO KONSOLIDASIAN
Untuk Tahun-tahun yang Berakhir
Per 31 Desember 2025 dan 2024 (Disajikan kembali)
Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS
For the Years Ended
As of Desember 31, 2025 and 2024 (Restated)
Expressed in Rupiah

KETERANGAN	2025	Catatan/ Notes	2024 (Restated)	DETAILS
Aset Neto Tanpa Pembatasan dari Pemberi Sumber Daya				Without Restrictions Net Assets
Dana Donasi Umum				General Donation Fund
Saldo Awal	8,725,543,310		6,934,433,800	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	(1,350,223,897)		2,147,072,571	Increase (Decrease) Net Fund
Alokasi Dana untuk Operasional	(1,193,601,084)		(356,010,699)	Inter-Fund Transfer
Koreksi Aset Neto tahun lalu	28,300,050		47,639	Net Assets Corrections of Past Year
Saldo Akhir	6,210,018,380		8,725,543,310	Fund Balance at The End of The Year
Dana Pengelola				Management Fund
Saldo Awal	6,910,541,201		12,517,841,711	Net Fund at The Beginning of The Year
Penerimaan	8,020,738,359		1,037,171,377	Receipt of Management Fund
Penyaluran	32,099,016,191		25,497,771,445	Operational Expenditure
Surplus Tahun Berjalan	(24,078,277,831)		(24,460,600,068)	Increase (Decrease) Net Fund
Aset Neto yang Dibebaskan dari Pembatasan	23,385,823,113		20,363,597,749	Management Fund Transferring In
Alokasi Operasional dari Donasi Umum	1,193,601,084		356,010,699	Operational Allocation from General Donations
Koreksi Aset Neto tahun lalu	(1,265,728,534)		(1,866,308,889)	Net Assets Corrections of Past Year
Saldo Akhir	6,145,959,032		6,910,541,201	Fund Balance at The End of The Year
Kepentingan Non Pengendali				Non Controlling Interest
Hak Minority	47,791,754		11,325,985	Minority Interest
Saldo Akhir	47,791,754		11,325,985	Fund Balance at The End of The Year
Saldo Akhir Tanpa Pembatasan	12,403,769,166		15,647,410,496	Restricted Net Asset was Expired
Aset Neto Dengan Pembatasan dari Pemberi Sumber Daya				With Restrictions Net Assets
Dana Kemanusiaan				Humanity Fund
Saldo Awal	3,328,791,565		7,501,480,651	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	8,637,570,871		(480,596,153)	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	(3,384,732,683)		(3,692,092,934)	Inter-Fund Transfer
Koreksi Aset Neto tahun lalu	3,830,000		-	Net Assets Corrections of Past Year
Saldo Akhir	8,585,459,754		3,328,791,565	Fund Balance at The End of The Year
Dana Sosial Institusional				Social Institutions Fund
Saldo Awal	15,403,333,362		8,350,373,812	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	14,394,213,264		20,693,918,420	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	(16,984,481,414)		(13,640,958,870)	Inter-Fund Transfer
Koreksi Aset Neto tahun lalu	-		-	Net Assets Corrections of Past Year
Saldo Akhir	12,813,065,213		15,403,333,362	Fund Balance at The End of The Year
Dana Qurban				Qurban Fund
Saldo Awal	-		-	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	3,016,609,017		3,347,502,110	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	(3,016,609,017)		(3,030,545,945)	Inter-Fund Transfer
Saldo Akhir	-		-	Fund Balance at The End of The Year
Dana Fasilitas Umum				Public Facilities Fund
Saldo Awal	745,970,015		742,886,798	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	(17,155,248)		(53,852,386)	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	-		-	Inter-Fund Transfer
Saldo Akhir	728,814,768		745,970,015	Fund Balance at The End of The Year
Saldo Akhir Dengan Pembatasan	22,127,339,735		19,478,094,942	Restricted Net Asset was Expired
TOTAL ASET NETO	34,531,108,901		35,125,505,439	Total Net Assets at End of The Year

Catatan atas laporan keuangan merupakan bagian yang tak terpisahkan dari laporan keuangan
The accompanying notes form an integral part of these financial statements

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN ARUS KAS KONSOLIDASIAN
STATEMENTS OF CHANGES IN NET ASSETS
Per 31 Desember 2025 dan 2024 (Disajikan kembali)
Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
CONSOLIDATED STATEMENT OF CASH FLOWS
For the Years Ended
As of Desember 31, 2025 and 2024 (Restated)
Expressed in Rupiah

KETERANGAN	2025	2024 (Restated)	DETAILS
ARUS KAS AKTIVITAS OPERASI			CASH FLOWS OPERATING ACTIVITIES
Penerimaan Dana Tanpa Pembatasan	12,907,343,365	5,667,242,872	Receipts From Without Restrictions Fund
Penerimaan Dana Dengan Pembatasan	205,203,355,827	196,549,444,726	Receipts From With Restrictions Fund
Penyaluran Untuk Program Tanpa Pembatasan	(6,236,828,902)	(2,482,998,925)	Payments For Without Restrictions Program
Penyaluran Untuk Program Dengan Pembatasan	(179,172,117,922)	(173,248,640,911)	Payments For With Restrictions Program
Penyaluran Operasional	(32,099,016,191)	(25,497,771,445)	Payments For Operating Expenses
Penerimaan Dari Aset Lancar	2,189,626,350	(3,915,883,753)	Payment for Current Assets
Penerimaan Dari Liabilitas Jangka Pendek	1,128,316,109	(85,480,099)	Receipts for Current Liabilities
Koreksi Saldo Aset Neto Tahun Lalu	(1,233,598,484)	(2,150,179,014)	Correction of Last Year's Net Asset Balances
Koreksi Transaksi Non Kas	2,232,445,238	950,380,877	Correction of Non-cash Transactions
Arus Kas Bersih diperoleh dari (digunakan untuk) Aktivitas Operasi	4,919,525,391	(4,213,885,669)	Net Cash Flows Provided from (used for) Operating Activities
ARUS KAS AKTIVITAS INVESTASI			CASH FLOWS INVESTING ACTIVITIES
Penyaluran Untuk Aset Tetap	(1,244,344,966)	1,166,343,986	Payments for fixed Assets
Penyaluran Untuk Aset Biologis	(1,773,262,043)		
Penerimaan Dari Investasi Jangka Panjang	94,255,939	(94,255,939)	Payments for Long term Investment
Penerimaan Dari Aset Hak Guna	458,763,369	1,530,957,185	Right of Use Assets Expenditure
Pembayaran Untuk Aset Tidak Lancar Lainnya	(1,846,371,622)	-	Payment For Other Non- Current Assets
Arus Kas Bersih diperoleh dari (digunakan untuk) Aktivitas Investasi	(4,310,959,323)	2,603,045,233	Net Cash Flows Provided from (used for) Investing Activities
ARUS KAS AKTIVITAS PENDANAAN			CASH FLOWS FINANCING ACTIVITIES
Penyaluran Untuk Qurban	(241,233,624)	285,028,275	Payment for Qurban Fund
Penerimaan Dari Dana Wakaf	240,040,930	-	Receipt of Waqf Fund
Penerimaan Dari Liabilitas Jangka Panjang	4,982,830,996	-	Receipt From Long Term Liabilities
Penyaluran Untuk Liabilitas Sewa	(50,997,536)	(1,474,661,196)	Payment for Lease Liabilities
Penyaluran Untuk Liabilitas Imbalan Kerja	(2,257,750,408)	(216,542,090)	Payment for Post Employment Benefits Liabilities
Penerimaan Dari Non-Pengendali	36,465,768	8,325,983	Receipt from Non-Controlling
Arus Kas Bersih diperoleh dari (digunakan untuk) Aktivitas Pendanaan	2,709,356,127	(1,397,849,028)	Net Cash Flow Provided from (used for) Financing Activities
Kenaikan Bersih Kas dan Setara Kas	3,317,922,195	(3,008,689,465)	Net Increase in Cash and Cash Equivalents
Kas dan Setara Kas Awal Periode	18,607,056,514	21,615,745,979	Cash and Cash Equivalents Beginning of The Year
Kas dan Setara Kas Akhir Periode	21,924,978,709	18,607,056,514	Cash and Cash Equivalents at The End of The Year

Catatan atas laporan keuangan merupakan bagian yang tak terpisahkan dari laporan keuangan
The accompanying notes form an integral part of these financial statements

LAMPIRAN

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN POSISI KEUANGAN
per 31 Desember 2025 dan 2024
Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
STATEMENTS OF FINANCIAL POSITION
As of Desember 31, 2025 and 2024
Expressed in Rupiah

KETERANGAN	2025	2024	DETAILS
<u>ASET</u>			<u>ASSETS</u>
<u>ASET LANCAR</u>			<u>CURRENT ASSETS</u>
Kas dan Setara Kas	21,052,305,308	18,168,966,124	Cash and Cash Equivalents
Piutang	615,017,996	404,679,331	Accounts Receivable
Beban Dibayar Di Muka	6,308,439,618	9,246,927,502	Prepaid Expenses
Persediaan	44,098,920	103,796,000	Inventories
Jumlah Aset Lancar	28,019,861,843	27,924,368,956	Total Current Assets
<u>ASET TIDAK LANCAR</u>			<u>NON- CURRENT ASSETS</u>
Aset Tetap	6,359,669,959	6,936,617,855	Fixed Assets
Aset Kelolaan	3,523,456,063	3,420,018,598	Managed Assets
Aset Wakaf	4,193,305,000	4,193,305,000	Waqf Assets
Aset Hak Guna	1,495,903,395	1,954,666,764	Right of Use Assets
Investasi Jangka Panjang	2,676,857,096	809,332,855	Long Term Investment
Jumlah Aset Tidak Lancar	18,249,191,514	17,313,941,072	Total Non Current Assets
<u>JUMLAH ASET</u>	46,269,053,357	45,238,310,028	<u>TOTAL ASSETS</u>
<u>LIABILITAS DAN ASET BERSIH</u>			<u>LIABILITIES AND NET ASSETS</u>
<u>LIABILITAS</u>			<u>LIABILITIES</u>
<u>LIABILITAS LANCAR</u>			<u>CURRENT LIABILITIES</u>
Biaya Yang Masih Harus Dibayar	77,658,147	2,804,768	Accrued Expenses
Titipan Dana Program	25,556,238	1,290,439	Program Fund Deposit
Titipan Dana Qurban	278,259,641	519,493,265	Qurban Fund Deposit
Titipan Dana Wakaf	1,007,843,979	767,803,049	Waqf Fund Deposit
Utang Anak Perusahaan	1,664,000,000	-	Due to Subsidiary
Jumlah Liabilitas Lancar	3,053,318,004	1,291,391,521	Total Current Liabilities
<u>LIABILITAS TIDAK LANCAR</u>			<u>NON CURRENT LIABILITIES</u>
Titipan Dana Wakaf	4,193,305,000	4,193,305,000	Waqf Fund Deposit
Liabilitas Sewa	1,349,429,624	1,400,427,159	Lease Liability
Liabilitas Imbalan Kerja	3,189,683,581	3,239,006,893	Post Employment Benefits Liability
Jumlah Liabilitas Tidak Lancar	8,732,418,205	8,832,739,052	Total Non-Current Liabilities
<u>JUMLAH LIABILITAS</u>	11,785,736,209	10,124,130,573	<u>TOTAL LIABILITIES</u>
<u>ASET NETO</u>			<u>NET ASSETS</u>
<u>Aset Neto Tanpa Pembatasan</u>			<u>Without Restrictions Net Assets</u>
Dana Donasi Umum	5,937,074,231	8,452,599,159	General Donation Fund
Dana Pengelola	6,418,903,183	7,183,485,352	Management Fund
Jumlah Aset Neto Tanpa Pembatasan	12,355,977,414	15,636,084,511	Total Without Restrictions Net Assets
<u>Aset Neto Dengan Pembatasan</u>			<u>With Restrictions Net Assets</u>
Dana Kemanusiaan	8,585,459,754	3,328,791,565	Humanity Fund
Dana Sosial Institusional	12,813,065,212	15,403,333,363	Social Institutional Fund
Dana Fasilitas Umum	728,814,768	745,970,015	Public Facilities Fund
Jumlah Aset Neto Dengan Pembatasan	22,127,339,734	19,478,094,944	Total With Restrictions Net Assets
<u>JUMLAH ASET NETO</u>	34,483,317,148	35,114,179,455	<u>TOTAL NET ASSETS</u>
<u>JUMLAH LIABILITAS DAN ASET NETO</u>	46,269,053,357	45,238,310,028	<u>TOTAL LIABILITIES AND NET ASSETS</u>

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN PENGHASILAN KOMPREHENSIF
 Untuk Tahun-tahun yang Berakhir
 per 31 Desember 2025 dan 2024
 Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
STATEMENT OF COMPREHENSIVE INCOME
 For the Years Ended
 As of Desember 31, 2025 and 2024
 Expressed in Rupiah

KETERANGAN	2025	2024	DETAILS
Tanpa Pembatasan dari Pemberi Sumber Daya			Without Restrictions Net Assets
Penerimaan			Incoming Resources
Donasi Umum	4,886,605,006	4,357,127,345	General Donation
Bagi Hasil Investasi	324,301,231	502,229,106	Profit Sharing from Investment
Bagi Hasil Bank Syariah	554,942,710	15,554,452	Profit Sharing from Syariah Bank
Jumlah Penerimaan	5,765,848,946	4,874,910,903	Total Incoming Resources
Aset Neto Yang Dibebaskan Dari Pembatasan	23,385,823,113	20,363,597,749	Restricted Net Asset was Expired
Penyaluran			Resources Expended
Program Kemanusiaan	5,686,021,461	1,915,934,739	Humanity Program
Alokasi Pemanfaatan Aset Kelolaan	550,807,441	567,064,186	Allocation of utilization of Managed Assets
Beban Sosialisasi Publik	6,230,260,558	4,534,522,915	Public Socialization Expenses
Beban Pegawai	10,164,914,106	10,094,614,618	Employee Expenses
Beban Umum dan Administrasi	7,863,919,802	9,467,851,458	General and Administration Expenses
Beban Penyusutan Aset Tetap	698,427,306	608,450,484	Fix Assets Depreciation Expenses
Jumlah Penyaluran	31,194,350,674	27,188,438,400	Total Resources Expended
Surplus (Defisit)	(2,042,678,615)	(1,949,929,749)	Surplus (Deficit)
Dengan Pembatasan dari Pemberi Sumber Daya			With Restrictions Net Assets
Penerimaan			Incoming Resources
Donasi Kemanusiaan	33,492,491,324	26,318,447,005	Humanity Donation
Donasi Sosial Institusional	141,506,145,113	138,562,172,974	Institutional Social Donation
Donasi Qurban	30,166,090,167	31,560,800,560	Qurban Donation
Dana Fasilitas Umum	38,629,223	108,024,187	Public Facilities Fund
Jumlah Penerimaan	205,203,355,827	196,549,444,726	Total Incoming Resources
Penyaluran			Resources Expended
Program Kemanusiaan	24,854,920,453	26,799,043,158	Humanity Program
Program Sosial Institusional	127,111,931,848	117,868,254,553	Institutional Social Program
Program Qurban	27,149,481,150	28,530,254,616	Qurban Program
Program Fasilitas Umum	55,784,471	51,088,584	Public Facilities Program
Jumlah Penyaluran	179,172,117,922	173,248,640,911	Total Resources Expended
Aset Neto Yang Dibebaskan Dari Pembatasan	(23,385,823,113)	(20,363,597,749)	Restricted Net Asset was Expired
Surplus (Defisit)	2,645,414,792	2,937,206,066	Surplus (Deficit)
PENGHASILAN KOMPREHENSIF LAIN	-	-	Total Surplus (Deficit)
TOTAL PENGHASILAN KOMPREHENSIF	602,736,177	987,276,318	Total Comprehensive Income

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN PERUBAHAN ASET NETO
Untuk Tahun-tahun yang Berakhir
per 31 Desember 2025 dan 2024
Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
STATEMENTS OF CHANGES IN NET ASSETS
For the Years Ended
As of Desember 31, 2025 and 2024
Expressed in Rupiah

KETERANGAN	2025	2024	DETAILS
Aset Neto Tanpa Pembatasan dari Pemberi Sumber Daya			Without Restrictions Net Assets
Dana Donasi Umum			General Donation Fund
Saldo Awal	8,452,599,159	6,934,433,800	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	(1,350,223,897)	1,874,128,420	Increase (Decrease) Net Fund
Alokasi Dana untuk Operasional	(1,193,601,084)	(356,010,699)	Inter-Fund Transfer
Koreksi Aset Bersih tahun lalu	28,300,050	47,639	Net Assets Corrections of Past Year
Saldo Akhir	5,937,074,229	8,452,599,159	Fund Balance at The End of The Year
Dana Pengelola			Management Fund
Saldo Awal	7,183,485,352	12,517,841,711	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	(24,078,277,831)	(24,187,655,917)	Increase (Decrease) Net Fund
Aset Neto yang Dibebaskan dari Pembatasan	23,385,823,113	20,363,597,749	Management Fund Transferring In
Alokasi Operasional dari Donasi Umum	1,193,601,084	356,010,699	Operational Allocation from General Donations
Koreksi Aset Bersih tahun lalu	(1,265,728,534)	(1,866,308,889)	Net Assets Corrections of Past Year
Saldo Akhir	6,418,903,183	7,183,485,352	Fund Balance at The End of The Year
Saldo Akhir Tanpa Pembatasan	12,355,977,412	15,636,084,511	Restricted Net Asset was Expired
Aset Neto Dengan Pembatasan dari Pemberi Sumber Daya			With Restrictions Net Assets
Dana Kemanusiaan			Humanity Fund
Saldo Awal	3,328,791,565	7,501,480,651	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	8,637,570,871	(480,596,153)	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	(3,384,732,683)	(3,692,092,934)	Inter-Fund Transfer
Koreksi Aset Bersih tahun lalu	3,830,000	-	Net Assets Corrections of Past Year
Saldo Akhir	8,585,459,754	3,328,791,565	Fund Balance at The End of The Year
Dana Sosial Institusional			Social Institutions Fund
Saldo Awal	15,403,333,362	8,350,373,812	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	14,394,213,264	20,693,918,420	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	(16,984,481,414)	(13,640,958,870)	Inter-Fund Transfer
Koreksi Aset Bersih tahun lalu	-	-	Net Assets Corrections of Past Year
Saldo Akhir	12,813,065,213	15,403,333,362	Fund Balance at The End of The Year
Dana Qurban			Qurban Fund
Saldo Awal	-	-	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	3,016,609,017	3,030,545,945	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	(3,016,609,017)	(3,030,545,945)	Inter-Fund Transfer
Saldo Akhir	-	-	Fund Balance at The End of The Year
Dana Fasilitas Umum			Public Facilities Fund
Saldo Awal	745,970,015	689,034,412	Net Fund at The Beginning of The Year
Surplus Tahun Berjalan	(17,155,248)	56,935,603	Increase (Decrease) Net Fund
Pembebasan ke Tanpa Pembatasan	-	-	Inter-Fund Transfer
Saldo Akhir	728,814,768	745,970,015	Fund Balance at The End of The Year
Saldo Akhir Dengan Pembatasan	22,127,339,734	19,478,094,942	Restricted Net Asset was Expired
TOTAL ASET NETO	34,483,317,147	35,993,164,386	Total Net Assets at End of The Year

YAYASAN PKPU "HUMAN INITIATIVE"
LAPORAN ARUS KAS
 Untuk Tahun-tahun yang Berakhir
 per 31 Desember 2025 dan 2024
 Dinyatakan Dalam Rupiah

CENTER FOR HUMAN RELIEF AND JUSTICE "HUMAN INITIATIVE"
STATEMENTS OF CASH FLOWS
 For the Years Ended
 As of Desember 31, 2025 and 2024
 Expressed in Rupiah

KETERANGAN	2025	2024	DETAILS
ARUS KAS AKTIVITAS OPERASI			CASH FLOWS OPERATING ACTIVITIES
Penerimaan Dana Tanpa Pembatasan	5,765,848,946	4,874,910,903	Receipts From Without Restrictions Fund
Penerimaan Dana Dengan Pembatasan	205,203,355,827	196,549,444,726	Receipts From With Restrictions Fund
Penyaluran Untuk Program Tanpa Pembatasan	(5,686,021,461)	(2,482,998,925)	Payments For Without Restrictions Program
Penyaluran Untuk Program Dengan Pembatasan	(179,172,117,923)	(173,248,640,911)	Payments For With Restrictions Program
Penyaluran Operasional	(24,259,094,466)	(24,705,439,475)	Payments For Operating Expenses
Penerimaan Dari Aset Lancar	2,787,846,298	(3,947,113,753)	Payment for Current Assets
Penerimaan Dari Liabilitas Jangka Pendek	99,119,177	4,095,207	Payment for Current Liabilities
Koreksi Saldo Aset Neto Tahun Lalu	(1,233,598,484)	(1,866,261,250)	Correction of Last Year's Net Asset Balance
Koreksi Transaksi Non Kas	959,192,349	-	Corrections of Non-Cash Transactions
Arus Kas Bersih diperoleh dari (digunakan untuk) Aktivitas Operasi	4,464,530,263	(4,822,003,478)	Net Cash Flows Provided from (used for) Operating Activities
ARUS KAS AKTIVITAS INVESTASI			CASH FLOWS INVESTING ACTIVITIES
Penerimaan Dari Aset Tetap	473,510,431	1,166,343,986	Receipt of fixed Assets
Penyaluran Untuk Aset Dana Wakaf	-	-	Acquisition of Fixed Assets
Penyaluran Untuk Investasi Jangka Panjang	(203,524,242)	(327,271,706)	Payment for Long term Investment
Penerimaan Dari Aset Hak Guna	458,763,369	1,530,957,185	Right of Use Assets Expenditure
Arus Kas Bersih diperoleh dari (digunakan untuk) Aktivitas Investasi	728,749,558	2,370,029,466	Net Cash Flows Provided from (used for) Investing Activities
ARUS KAS AKTIVITAS PENDANAAN			CASH FLOWS FINANCING ACTIVITIES
Penyaluran Untuk Qurban	(241,233,624)	285,028,275	Payment for Qurban Fund
Penerimaan Dari Dana Wakaf	240,040,930	-	Receipt of Waqf Fund
Penyaluran Untuk Liabilitas Sewa	(50,997,536)	(1,474,661,196)	Payment for Lease Liabilities
Penyaluran Untuk Liabilitas Imbalan Kerja	(2,257,750,408)	723,534,459	Payment for Post Employment Benefits Liabilities
Arus Kas Bersih diperoleh dari (digunakan untuk) Aktivitas Pendanaan	(2,309,940,637)	(466,098,461)	Net Cash Flow Provided from (used for) Financing Activities
Kenaikan Bersih Kas dan Setara Kas	2,883,339,184	(2,918,072,474)	Net Increase in Cash and Cash Equivalents
Kas dan Setara Kas Awal Periode	18,168,966,124	21,087,038,597	Cash and Cash Equivalents Beginning of The Year
Kas dan Setara Kas Akhir Periode	21,052,305,308	18,168,966,124	Cash and Cash Equivalents at The End of The Year